STATE OF MONTANA
DEPARTMENT OF AGRICULTURE

AFFIRMATIVE ACTION PLAN

FOR

EQUAL EMPLOYMENT OPPORTUNITY

George Lackman Commissioner MST M'



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INTRODUCTION

Purpose of Affirmative Action

Affirmative action is the implementation of a deliberate and sustained effort to equalize employment opportunities in all levels of state government. It goes beyond the establishment of neutral non-discriminatory policies and takes positive steps to identify and eliminate any barriers which may discriminate against any persons or class of persons seeking employment or presently employed by the The purpose of affirmative action is to fully utilize the "affected class" work force potential so as to provide at all levels of state governmental work force which is representative of the state's labor market. State government must be a leader in actively pursuing equal employment opportunity for four reasons. First, the people of Montana have spoken in full support of equal employment opportunity through their elected representatives to the Constitutional Convention and the Legislative Assembly. Secondly, state agencies are enforcing equal opportunity provisions in private enterprise, a job made easier if the state itself is in full compliance. Third, the state's access to federal funds is endangered if compliance with federal statutes is in question. Fourth, the denial of equal opportunity in employment is a discriminatory practice as defined in Title VII of the 1964 Civil Rights Act, as amended.

Legal Provisions

Equal opportunity in employment is a fundamental right of all citizens and is covered by state and federal laws. The State of Montana is committed to insure equal employment opportunity in an affirmative and active manner by Gubernatorial Executive Order 8-73; the Constitution of the State of Montana (Article II, Sections 3 and 4), (Article X, Section 7); the Montana Human Rights Act of 1974 (Section 64-301 to Section 64-315, R.C.M. 1947), as amended; and the Montana Code of Fair Practices Act of 1975 (Section 64-316 to Section 64-330, R.C.M. 1947). Montana state government is committed to uphold the requirements of Title VI of the Civil Rights Act of 1964; Title VII of the Civil Rights Act of 1964, as amended; Presidential Executive Order 11246, as amended: the Equal Pay Act of 1963; and the Age Discrimination in Employment Act of 1967. Montana Affirmative Action Plan reaffirms and supports these state and federal laws, rules, and regulations in regard to non-discrimination in employment.

DEFINITIONS

The following definitions shall apply for purposes of this Affirmative Action Plan.

- 1. "Affected Class" refers to those groups of people who have suffered and continue to suffer effects of past discrimination. This includes, but is not limited to persons in the following categories: minorities, women, physically or mentally handicapped, aged, ex-offenders, religious groups, public assistance recipients, or those discriminated against because of their marital status, political beliefs, national origin or ancestry.
- 2. "Employee" means any individual regularly employed by an agency on a part or full-time basis.
- 3. "Executive Officer" means the highest ranking officer and chief administrator of an agency, responsible for all functions within that agency.
- 4. "Equal Employment Opportunity Officer" refers to the person, under the supervision of the "Executive Officer", responsible for coordinating and implementing the agency's Affirmative Action Plan in conjunction with requirements established by the Equal Employment Opportunity Bureau.
- 5. "Good Faith Effort" means that every reasonable effort has been undertaken to meet the goals and timetables established in the Affirmative Action Plan.
- 6. "Bona Fide Occupational Qualification" (BFOQ) refers to an exception to the discrimination provisions upheld by Equal Employment Opportunity laws. A BFOQ may permit an employer to discriminate where a job requires certain restrictions on qualifications that are essential to the accomplishment of the job.
- 7. "Affirmative Action" means steps taken to remedy the inadequate and inequitable staffing and recruitment patterns that are the present consequences of discrimination and to prevent the occurrence of employment discrimination in the future.

AGENCY SUPPORT

Section 1. BASIC POLICY STATEMENT

It is the policy of the state of Montana, Department of Agriculture to insure that all employees and all applicants for employment are treated equally regardless of their race, color, religion, national origin, age, marital status, ancestry, receipt of public assistance, political beliefs, physical or mental handicap, exoffender status, and sex; unless sex, ex-offender status, and/or physical or mental handicap relates to a bona fide occupational requirement. Such action to implement this policy shall include but is not limited to recruitment, benefits, qualification, employment, promotions, demotions or transfers; layoff or termination; including apprenticeship and/or on the job training. The Department of Agriculture will sustain a deliberate effort to equalize employment opportunities for minorities and women at all levels and in all segments of the department's work force. All employment applicants will be recruited from the available labor market and employed in accordance with each person's individual qualifications and abilities.

Eldon Fastrup, Director of Program and Operations, is the Department of Agriculture's Equal Employment Opportunity Officer. Mr. Fastrup, on behalf of the Commissioner, has the over-all responsibility and authority for coordinating equal opportunity and affirmative action efforts of the department.

Equal opportunity can only be reached with the active support and cooperation of all departmental employees. In this, all employees are held responsible for helping to assure the success of the department of Agriculture's Affirmative Action Program.

George Lackman, Commissioner Department of Agriculture

6/30/74

II. ASSIGNMENT OF RESPONSIBILITIES

ing needs.

Section 1. THE EXECUTIVE OFFICER

The Executive Officer shall have full responsibility for assuring equal employment opportunity within the department and for implementing the Affirmative Action Plan. The Executive Officer shall insure the affirmative action encompasses all aspects of the agency's operation including staffing, recruiting, training, and complaint-resolution. The Executive Officer will insure a good faith effort in the achievement of employment goals and upgrading of affected class members within the department.

	Action Item	Responsible Official	Target Date
1.	Appointment of department EEO Officer and identified in writing to the state EEO Bureau.	Executive Officer	Dec. 18, 1975
2.	A work plan and devel- opment procedure of the department's Affirmative Action Plan will be submitted to the state EEO Bureau.	Exeuctive Officer EEO Officer	Dec. 23, 1975
3.	EEO orientation meet- ing for administrative personnel.	Executive Officer EEO Officer	Jan. 15, 1976
4.	Affirmative Action Plan will be reviewed and submitted to EEO Bureau for authorization.	Executive Officer EEO Officer Administrators	June 30, 1976
5.	The Executive Officer will meet semi-annually with the EEO Officer to evaluate the progress of each unit in relation to established goals.	Executive Officer	July 30, 1976 (semi-annually)
6.	Insure that Affirmative Action encompasses all aspects of the agency's operation including staffing, recruiting, and train-	Executive Officer	July 30, 1976 (ongoing)

	Action Item	Responsible Official	Target Date
7.	Insure that complaint procedures are strictly adhered to without retaliation or reprisal against any person filing a formal or informal discrimination complaint, or against any person giving testimony or aiding in the resolution of complaints.	Executive Officer	July 30, 1976 (ongoing)
8.	Insure accurate completion and submission of the agency's Affirmative Action Plan and Semi-Annual Affirmative Action Status Reports to the Equal Employment Opportunity Bureau.	Executive Officer	Six months after acceptance of plan (semi-annually)
9.	Insure a "good faith effort" in the achieve- ment of employment goals and upgrading of "affected class" members within the agency.	Executive Officer	July 30, 1976 (ongoing)
10.	Cooperate and provide information to the Equal Employment Opportunity Bureau when a review of the agency's Affirmative Action Plan is sched-	Executive Officer	July 30, 1976 (ongoing)

uled.

Section 2. THE EQUAL EMPLOYMENT OPPORTUNITY OFFICER

The EEO Officer is responsible for developing and implementing the department's Affirmative Action Plan. The EEO Officer has been delegated the necessary authority to properly and efficiently carry out his responsibility for coordinating the department's cooperation with the state EEO Bureau and providing necessary information and data on Affirmative Action.

	Action Item	Responsible Official	Target Date
1.	EEO orientation meet- ing for administrative personnel.	EEO Officer	Jan. 12, 1976
2.	Information memo out- lining EEO principles, goals, and concepts to all departmental employees.	EEO Officer	Jan. 15, 19 7 6
3.	Complete preliminary draft of department Affirmative Action Plan. Establish goals, procedures, and methods to effectively implement plan.	EEO Officer	June 15, 1976
4.	Review Affirmative Action Plan for initial submission to the state EEO Bureau.	Department Director Administrator of Centralized Services EEO Officer	June 30, 1976
5.	Maintain Affirmative Action records and documentation.	EEO Officer	Initiate July 1, 1976 (ongoing)

Section 3. ADMINISTRATOR OF CENTRALIZED SERVICES

The Administrator of Centralized Services is responsible for carrying out equal employment opportunities and Affirmative Action personnel procedures. It is the Administrator's responsibility to implement Affirmative Action in recruitment procedures and in communications with community, minority and women's groups. The Administrator of Centralized Services will consult with the EEO Officer and participate in the semi-annual program assessment.

	Action Item	Responsible Official	Target Date
1.	Complete preliminary draft of deparment Affirmative Action Plan. Establish short and long range goals, procedures and methods to effectively implement the plan.	Administrator of Centralized Services EEO Officer	June 30, 1976
2.	Review Affirmative Action Plan for initial submission to the EEO Bureau.	Department Director Administrator of Centralized Services EEO Officer	June 30, 1976
3.	Maintain Affirmative Action personnel records and documentation.	Administrator of Centralized Services	Initiate July 1, 1976 (ongoing)

Section 4. DIVISION ADMINISTRATORS AND SUPERVISORY PERSONNEL

All officials and managers will be familiar with the department's Affirmative Action Program, clearly understanding their job responsibilities for equal employment opportunity and assure the success of the Affirmative Action Plan. They shall promote and develop the purposes of the program within their specific division and throughout the department. Management performance in regard to the Affirmative Action Program will be evaluated as is performance on other department goals.

Action Item

Responsible Official Target Date

- 1. Attend initial and subsequent meetings where Affirmative Action Program, its basic goals and implementation will be discussed. Provide input, suggestions, or questions on the Affirmative Action Program.
- Division Administrators Jan 12, 1976 Supervisory Personnel (ongoing)

- 2. Utilization analysis of department staff-ing pattern, position incumbents, classification specifications with respect to factors contained in Section 501, State Affirmative Action Plan.
- Division Administrators Feb. 20, 1976

3. Identify deficiencies, analyze projected staffing patterns, position needs and level changes, develop goals and actions to resolve deficiencies.

Division Administrators March 4, 1976 EEO Officer

III. DISSEMINATION OF POLICY

Section 1. INTERNAL DISSEMINATION

To insure that all employees of the Department of Agriculture are made aware of and fully understand the policy of non-discrimination and equal employment opportunity, and the ramifications of the Affirmative Action Plan.

	Action Item	Responsible Official	Target Date
1.	Copies of the policy statement and the EEO complaint procedure will be distributed to all department employees; the EEO Officer's name and telephone number will be included.	Executive Officer	July 30, 1976
2.	The policy state- ment and the EEO complaint procedure will be posted on all division bulletin boards; the EEO Officer's name and telephone number will be included.	EEO Officer	July 30, 1976
3.	Periodic meetings of supervisory and personnel office employees will be conducted in conjunction with staff meetings, to be conducted not less than every six months, at which time the department's Affirmative Action Plan and implementation will be reviewed and explained. The meetings will be conducted by the EEO Officer or another qualified agency official.	EEO Officer	July 30, 1976 (ongoing)

	Action Item	Responsible Official	Target Date
4.	All new supervisory or personnel office employees will be given a thorough orientation by the EEO Officer or another qualified agency official. This shall cover all aspects of the agency's equal employment opportunity obligations, and occur within thirty working days following their reporting for duty with the agency.	EEO Officer	July 30, 1976 (ongoing)
5.	Employees will be encouraged through the division meetings, to approach their supervisors or the EEO Officer concerning any questions or suggestions regarding Affirmative Action.	EEO Officer	July 30, 1976 (ongoing)
6.	All employees will have the entire Affirmative Action Plan available to them through the division administrators, the EEO Officer and the Administrator of Centralized Services.	EEO Officer	July 30, 1976 (ongoing)
7.	All new employees will receive a copy of the policy statement and the complaint procedure, a thorough orientation to the department's Affirmative Action Program and information on obtaining the complete plan if the employed would desire a complete copy.	EEO Officer	Within 30 days of employment

Action Item

The EEO Officer or 8. other qualified agency official shall instruct all employees engaged in the recruitment of potential employees as to the objectives of Affirmative Action goals. The Officer shall also instruct these employees as to the procedures of locating and recruiting potential employees from the "affected class".

Responsible Official

EEO Officer

Target Date

July 30, 1976 (ongoing)

Section 2. EXTERNAL DISSEMINATION

	Action Item	Responsible Official	Target Date
1.	Upon initial contact and with subsequent contacts for referral and recruitment purposes, external organizations shall receive a copy of the policy statement.	Administrator of Centralized Services	July 30, 1976
2.	The phrase "Equal Employment Opportunity/ Affirmative Action Employer" will be included on all departmental job announcements.	Administrator of Centralized Services	July 30, 1976 (ongoing)

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Section 2. EXTENT OF UNDER UTILIZATION

The Department of Agriculture's current employee labor force is shown by job classification in EEO-4 format on pages 11 and 12. This data shows the composition of the department's work force as of June 1, 1976.

A breakdown of the Department of Agriculture's minority and women employment is illustrated in Table A.

TABLE A

Department of Agriculture Labor Force

	ME	N	WOM	EN	MINOR	ITY
JOB CATEGORY	Number	0/0	Number	%	Number	8
Officials/ Administrators	11	100%	0	0%	0	0%
Professionals	22	92%	1	4%	1	4%
Technicians	3	50%	3	50%	0	0%
Office/Clerical	0	0.8	17	94%	1	6%
TOTAL	36	61%	21	35%	2	4%

Note: Elected, appointed, and temporary employees not included

The Department of Agriculture normal recruitment area generally incorporates the State in all job categories except for two positions in our Transportation Division; Administrator and Transportation Specialist I. These positions are recruited on a national basis due to their technical/professional nature (see page 15).

Information on the percentage of each minority group (by sex) in the total population of Montana is summarized in Table B.

TABLE B

Percent of Breakdown of the Experienced Civilian
Labor Force by Race and Sex

LABOR GROUP	% Male	% Female	Total
White	63.22	34.05	97.27
Native American	.96	.55	1.51
Spanish American	.62	.30	.92
Black	.12	.06	.18
Asian American	.09	.02	.06
TOTAL	65.00	35.00	100.00

Source: Table 172, 1970 census using "Instructions for Completing Utilization Analysis, Availability Analysis and Establishing Goals and Timetables."

Based on the 1970 census report, Montana's population (694,409) consists of 50% women, with 35.13% of the civilian labor force consisting of women, .88% Spanish American and 2.75% other minorities.

Table C summarizes information on state unemployment for male and female.

TABLE C
Unemployment2

LABOR CLASS	% UNEMPLOYMENT
Male	5.79
Female	6.81
Spanish American	5.52
Minority	18.10
TOTAL STATEWIDE	6.15

Department of Labor and Employment Security Division, "Manpower Information for Affirmative Action Programs, 1974-1975."

1 bid.

The Department of Agriculture's turnover is summaried in Table D.

TABLE D

Turnover By Fiscal Year

			YEAR		
JOB CATEGORY	1972	1973	1974	1975	1976 to
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Officials/		7	0	2	2
Administrators	0	1	0	2	2
Professionals	1	2	5	8	0
Technicians	0	1	0	3	0
Office/Clerical	3	10	7	2	3
TOTAL	4	14	12	15	5

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Section 2. AVAILABILITY ANALYSIS

The analysis completed in V. Section 2., utilizes the state of Montana as the recruitment and relevant labor market area for the Department of Agriculture, except for two positions in the Transportation Division in which the recruitment is based on a national basis due to a lack of a qualified, technical background, experienced labor force in the state of Montana. Table 172 of the 1970 U.S. Census was the source for all data on minority and female availability in the state of Montana labor force. The sourse of all data on minority and female availability on the national level (V., Section 1, Table F and H) utilizes Table 2, of the 1970 U.S. Census.

The analysis contained in Section 1 illustrates an under utilization of women in the officials/administrators, professionals and technical categories. Goals have been established to correct these areas of under utilization.

Section 2 analysis also illustrates an over utilization of women in the office and clerical job area. The Department of Agriculture will make a good faith effort to increase the utilization of men in this category.

Employee turnover information by job category is detailed on page 15 Table D. Past turnover trends and information was used to establish good faith timetables for correcting under utilization.

Goals and timetables in regards to promotion, transfer, and training are contained in IX, Job Structuring and Upward Mobility.

In the event that the department's employment should change enough to warrant a change in goals and objectives, and time-tables as established in this Affirmative Action Plan, the Department will recommend such revision as necessary to the state EEO Bureau. All recommendations for revisions will be submitted in good faith with a continuing commitment to the Affirmative Action Program.

Action Item

1. Review of goals and timetables established making changes subject to EEO Bureau for approval.

Responsible Official

EEO Office Division Administrators Executive Officer

Target Date

July 15, 1976

VI. GOALS AND TIMETABLES

Table K illustrates goals and target dates established for the department. For a lack of a goal in any category, see V. Goals and Timetables worksheets, Section 1.

TABLE K
Goals and Timetables

JOB CATEGORY	LABOR GROUP GOAL		Target Date
JOB CATEGORI	Minority	Female	June 30
Officials/ Administrators	No Goal	2	l per year 1979 & 1981
Professionals	No Goal	4	l per year 1978-1981
Technicians	No Goal	No Goal	
Office/Clerical	No Goal	No Goal	

VII. RECRUITMENT

Action.

Section 1. INTERNAL RECRUITMENT PROCEDURES

Goal: Identify and eliminate discriminatory recruitment methods and practices in developing and establishment of affirmative recruitment practices.

	Action Item	Responsible Official	Target Date
1.	All existing recruit- ment methods and prac- tices will be reviewed to identify and elimin- ate those that are discriminatory. Review of recruitment practices will be conducted on an annual basis consulting with affected class members in developing recruitment and person- nel procedures.	EEO Officer Administrator of Centralized Services	July 30, 1976 (annually)
2.	Standardize recruit- ment methodology and procedures throughout the department and use documentation of pro- cedures to affirmatively comply with EEO.	EEO Officer Administrators	June 30, 1976 (ongoing)
3.	All employees involved in recruitment will be informed of present methods and procedures found to be discriminatory and that are eliminated for future us	EEO Officer Administrator of Centralized Services	August 15, 1976
4.	All employees will be notified in writing of standardized recruitment methodology and procedures identified as in compliance with EEO and Affirmative	Administrator of Centralized Services	Sept. 15, 1976

Action Item

moetings.

Responsible Official

Target Date

5. Employees directly involved in recruitment will attend periodic meetings to receive information in regards to EEO; legal, affirmative and affected class recruitment potential. Employees will provide input, suggestions and questions at such

EEO Officer Sept. 30, 197

Follow through activities will include documentation of all steps by the responsible official.

Section 2. EXTERNAL RECRUITMENT SOURCES

Goal: Establish standardized procedures for locating and encouraging a greater number of affected class members to have access to and apply for employment in the department.

	Action Item	Responsible Official	Target Date
1.	Development of a referral and recruitment resource list that will reach all segments of the population that work closely with affected class including but not limited to: minority organizations, women's groups, religion groups, educational institutions, and training schools.	EEO Officer	June 15, 1976 (ongoing)
2.	Contacts of recruit- ment sources will state "An Equal Employment/Affirmative Action Employer" and will reiterate interest in referrals and appli- cations from qualified and qualifiable affected class members.	Administrator of Centralized Services	June 30, 1976 (ongoing)
3.	Job openings will be listed with the state Employment Service. The Employment Service will include all minority and affected class in recruitment of qualified as well as qualifiable applicants.	Administrator of Centralized Services	June 15, 1976
4.	All employment openings will be held open for a	Employees setting clos-	June 1, 1976

will be held open for a ing dates minimum of two (2) weeks Administrator of to facilitate adequate response to recruitment efforts.

Employees setting clos- June 1, 1976 ing dates
Administrator of Centralized Services

Vacancy analyzation provisions are incorporated in: IX - Job Structuring and Upward Mobility.

A recruitment sources list will be maintained by the Administrator of Centralized Services in follow-up action.

Section 3. LITERATURE - RECRUITMENT

Goal: Job announcements, publications, and other recruitment literature will reflect the Department of Agriculture's commitment to equal employment opportunity to all individuals.

	Action Item	Responsible Official	Target Date
1.	Job announcements, publications, and other recruitment literature will be reviewed to identify and eliminate discriminatory language and photography. Affected class members will participate in reviewing procedure.	EEO Officer	July 30, 1976 (ongoing)
2.	A standardized job announcement format will be established and utilized throughout the department. Recruitment literature will be clear and concise to facilitate understanding by all prospective applicants.	EEO Officer Administrator of Centralized Services	July 30, 1976 (ongoing)
3.	Recruitment advertising will not be proposed based on publications in sex-segregated listings except on the occasion that sex is a bona fide occupational job qualification in which event it shall be so identified.	Administrator of Centralized Services	July 30, 1976 (ongoing)
4.	Recruitment literature shall state that the department is "An Equal Employment Opportunity/Affirmative Action Employer.	Administrator of Centralized Services	July 30, 1976 (ongoing)

VIII. SELECTION PROCEDURES

Section 1. SELECTION

Goal: Employee selection shall be based solely on job related qualifications and experience without discrimination on the bas's of: race, color, religion, natural origin, age, marital status, ancestry, receipt of public assistance, political beliefs, physical or mental handicap, ex-offender status, and sex; unless sex, ex-offender status and/or physical or mental handicap relates to a bona fide occupational requirement.

	Action Item	Responsible Official	Target Date
1.	A selection committee consisting of the positions administrator or direct supervisor, EEO Officer and the department's Administrator of Centralized Services or their delegates will conduct selection procedures for all new employment. The committee will submit employment recommendations to the executive officer.	or Delegates	June 30, 1976 (ongoing)
2.	Employees serving on a selection committee will receive training in affirmative action including emphasis on non-discriminatory screening, interviewing, reference checks, hiring and record maintenance.	EEO Officer Administrator of Centralized Services	Starting July 30, 1976 (ongoing)
3.	Work experience as well as education will be evaluated for each applicant.	EEO Officer Employee Responsible for hiring	Aug. 15, 1976 (ongoing)
4.	Reasons for employment decision will be directly documented.	Employee Responsible for hiring Reviewed by EEO Officer	Aug. 15, 1976 (ongoing)

During completion of the second semi-annual Affirmative Action Status report, the EEO Officer and the Administrator of Centralized Services shall review the training provided on selection procedures, scheduling additional training as deemed necessary.

A periodic review of documentation on selection and placement will be

conducted by the EEO Officer, to identify and correct any area in which a disproportionate number of minorities or women have been rejected in the hiring process. If an area is so identified, the EEO Officer will meet with the division administrator to deliniate and seek solutions to such problem areas by initiating corrective action.

Section 2. TESTING

The Department of Agriculture uses no formal oral or written performance tests in the selection process. If at a future date, the Department should require formal testing, the EEO Officer shall review the tests, assuring that they comply ith the Equal Opportunity Commission Guidelines on Employee Selection prior to their use.

Section 3.

NEPOTISM

Goal: To comply with state law (Section 59-518 through Section 59-520, R.C.M. 1947) in employment in regards to nepotism.

Action Item

1. To allow the employment of relatives within the Department so long as it is within state law and one relative is not responsible for supervision, hiring, promotion, termination, or determination of rate of pay of the other relative.

Responsible Official

EEO Officer
Employee responsible
for hiring
Administrator of
Centralized Services

Target Date

July 30, 1976

IX. JOB STRUCTURING AND UPWARD MOBILITY

Section 1 JOB STRUCTURING

Goal: To assure that job classifications and descriptions based on job related criteria, are accurate.

	Action Item	Responsible Official	Target Date
1.	Review of job classifi- cation and correct all inaccuracies.		Oct. 30, 1976
2.	Make new job classifi- cations based on job related criteria.		Oct. 30, 1976 (ongoing)
3.	analyzed to determine	EEO Officer Administrator of Centralized Services	Oct. 30, 1976 (ongoing)
4.	When a vacancy is anticipated, consideration may be given to providing on-the-job training for an affected class person, thus allowing an opportunity to qualify for the vacancy.		Oct. 30, 1976 (ongoing)

Section 2. TRAINING

Goal: Departmental employees will receive consideration for job related training opportunities on an equal basis.

	Action Item	Responsible Official	Target Date
1.	Training opportunities will be reviewed and evaluated with all employees receiving equal consideration to participate in job related training programs which can assist them to develop their careers as fully as possible.	EEO Officer	Sept. 30, 1976 (ongoing)
2.	Successful completion of training courses will be documented in an employees personnel file and due consideration given during evaluation and promotion process. Employees will notify Centralized Services upon successfully completing a training course.	Employee Administrator of Centralized Services	July 15, 1976 (ongoing)
3.	Training announcements will be posted suf- ficiently in advance to facilitate interested employees request for approval of attendance and establishing attendance arrangments.	EEO Officer	Nov. 15, 1976 (ongoing)

Section 3. PROMOTIONS, TRANSFERS, AND ASSIGNMENTS

Goal: To eliminate any barriers affecting advancement in all employment practices.

	Action Item	Responsible Official	Target Date
1.	Review all procedures and policies affecting promotions, transfers, and assignments; eliminating all discriminating elements.	EEO Officer	Nov. 30, 1976
2.	During the preparation of the semi-annual status report, all promotions, transfers, and assignments will be reviewed.	EEO Officer Administrator of Centralized Services	Date of semi- annual reports
3.	Promotion employee availability will be determined through the use of Form E, "Promotable Employee Date", in the semi-annual		Semi-annually starting with hiring of the first report.

status report.

X. PERSONNEL ACTIONS

Section 1. COMPENSATION AND BENEFITS

The salary for positions within the Department of Agriculture shall and are determined by the statewide classification and pay plan. The Classification Bureau in the Personnel Division of the state of Montana, Department of Administration establishes the statewide salary matrix based on periodic salary surveys of other employers.

Benefits are established for all state employees by the state of Montana.

Goal: To insure non-discrimination in compensation (equal pay for substantially similar work), benefits, and conditions of employment.

Action Item

1. Review all benefits and conditions of

tion.

employment (including medical, hospital,
accident and life
insurance; retirement benefits and
pensions) leave
and other terms,
conditions and
privileges of
employment to
insure that there
is no discrimina-

2. Compare job descriptions and actual job functions to insure all jobs requiring substantially similar work are classified and compensated the same. If found necessary, submit reclassification requests to correct deficiencies.

Responsible Official T

EEO Officer
Administrator of
Centralized Services

Target Date

Nov. 15, 1976

EEO Officer
Administrator of
Centralized Services

Dec. 15, 1976

	Action Item	Responsible Official	Target Date
3. Merit service increase will be granted only on the basis of performance as indicated.		Employees responsible for recommending merit service increases Executive Officer	When evalua- tion system is initiated (ongoing)
4.	The Department shall comply fully with all provisions of state law.	Executive Officer EEO Officer	Present (ongoing)

As new jobs are developed and job descriptions change, the EEO Officer will review all changes and maintain equal pay for equal work in the Department. All new employees will receive appropriate employee handbooks.

Section 2. JOB PERFORMANCE EVALUATIONS

Goal: To implement a standard Department policy and procedure for job performance evaluations for all employees. This policy and procedure will be nondiscriminatory in design and application, establishing evaluation solely on job performance and other specific job related criteria.

	Action Item	Responsible Official	Target Date
1.	When the standardized evaluation form now under development by the Department of Administration becomes available, it will be used in all performance evaluations of Department employees.	Administrator of Centralized Services Employees responsible for evaluations	45 working days after availability of form (ongoing)
2.	Policy and procedure on performing non-discriminatory evaluations will be developed with consideration to guidelines issued by the Department of Administration.	EEO Officer Administrator of Centralized Services Executive Officer	15 working days after availability of forms
3.	Orientation sessions will be conducted to acquaint employees with evaluation policy, procedure, and form.	EEO Officer Administrator of Centralized Services	20 working days after policy and procedure are adopted
4.	A copy of the employees performance evaluation will be included in the employees personnel file.	Administrator of Centralized Services	When an employee's evaluation is completed (ongoing)
5.	The evaluation procedure, policy, and forms will be reviewed annually,	EEO Officer Executive Officer Administrator of	Annually

and recommended revisions Centralized Services

made if deemed necessary.

Section 3. DISCIPLINARY ACTION, DEMOTION AND TERMINATION

Goal: To assure equitable disciplinary action based on job related, nondiscriminatory criteria.

	Action Item	Responsible Official	Target Date
1.	Unsatisfactory job performance will be noted and discussed with an employees at least one performance evaluation; appropri- ate corrective action will be outlined and improvement requested before disciplinary action is taken, or demotion or termina- tion occurs. A definite period of time in which to improve job perform- ance before disciplin- ary action, demotion or termination occurs.	Employees conducting performance evaluations Executive Officer	Start when evaluation system is initiated (ongoing)
2.	Job related criteria equally applicable to all employees in all similar jobs will be the basis for determination of disciplinary action, demotion and termination.	Administrators Executive Officer EEO Officer	July 30, 1976 (ongoing)
3.	Entrance interviews will be conducted with all employees, on or about 2 weeks after starting employment, to facilitate better orientation and easy transition into job functions. Entrance interviews will try to identify any problems with a new employee and so corrective action can be taken and disciplinary action, demotion and termination can be avoided.	Administrator of Centralized Services or a representative EEO Officer	June 1, 1976 (ongoing)

Action Item

4. Exit interviews will be conducted with all employees upon their job termination to determine reasons for terminating. Corrective action will be taken to eliminate discrimination if any occurred and influenced the employees decision.

Responsible Official

Target Date

EEO Officer or a designated represen- (ongoing) tative

June 30, 1976

A copy of entrance and exit interviews will be signed by the employee and individual conducting the interview and placed in the employee's personnel file.

XI. CONTRACTS

The Department of Adriculture entered into a supplement to, and Master Jontract with M.P.E.A. effective July 16, 1976.

In accordance with Article V of the Master Contract and the provisions of Chapter 487, Session Laws of 1975, "Montana Code of Fair Practices," the Department shall recruit, appoint, assign, train, evaluate, and promote its employees on the basis of merit and qualifications, without regard to race, color, religious creed, political ideas, sex, age, marital status, physical or mental handicap, national origin or ancestry.

In accordance with Article VI of the Master Contract, qualities such as experience, qualification, and capabilities shall be the controlling factors for promotions and filling new or vacated positions.

XII. SUBCONTRACTORS AND SUBGRANTS

The Department shall include an affirmative action policy statement with each application for funding or grant proposal, requiring contractors, subcontractors, subgrantees, and other firms doing business with the Department to be in compliance with the provisions of this Affirmative Action Plan and Section 64-316 to Section 64-330, R.C.M. 1947.

XIII. COMPLAINT PROCEDURE

Section 1. LIMITATIONS

Goal: To provide for prompt, fair, and impartial processing of complaints of discrimination by prospective, current, or former employees.

	Action Item	Responsible Official	Target Date
1	Complainant employees will be informed of their legal right to file with the U.S. Equal Employment Opportunity Commissioner or the State Human Rights Bureau any time during the internal complaint process.	EEO Officer	When informed or formal complaint process is instigated
2.	The complaint procedure shall be posted in a conspicuous place on all appropriate bulletin boards, readily accessible to all employees. Employees will receive a copy of the complaint procedure.	EEO Officer	July 30, 1976 within 30 working days of employment for new employees
3.	The complaint resolution procedure will be reviewed in conjunction with the compiling and filing the semi-annual status report.	EEO Officer	July 30, 1976 Semi-annually

Section 2. FORMAL RESOLUTION

A formal complaint must be inacted within 20 working days of an alleged discrimination act. The complainant must complete and file the Employment Discrimination Report with the EEO Officer within this time frame to initiate a complaint.

An appeal board consisting of one member as designated by the complainant, one member designated by the Executive Officer and the third member selected and agreed upon by the first two members, will conduct an impartial investigation and hearing into the complaint. The third member selected shall chair the appeal board initiating the basic principals that will govern the hearing: (1) Give notice to all parties of specific charges, (2) Each party will have the right to produce evidence in writing and through witnesses, (3) Opposing parties will have the right to question under the supervision of the board, the persons who submit evidence, (4) The appeal board's decision will and must be made strictly on sound evidence as produced. A tape recording of all hearings will be recorded to provide documentation of board proceedings and to be used for future reference. Each recording must be saved and kept on file for one year after completion of a board hearing.

The appeal board will hold a formal hearing within 15 calendar days after the formal complaint has been filed with the EEO Officer. Within five days after completion of the hearing, the board must present its conclusions and recommendation to the Executive Officer. The Executive Officer will have five working days after receiving the board's recommendations to make his/her decision and notify both parties in writing of that decision.

Termination, demotion, or any form of punishment or harassment against an employee for taking complainant action or against any person providing information in the resolution of such complaints, is illegal and will not be tolerated.

The EEO Officer will advise the complainant within 15 days of filing, of his right to file the complaint directly with the Human Rights Commission, the Equal Employment Opportunity Commission, or an appropriate U.S. District Court. The complainant shall be informed by the EEO Officer of time limitations and other jurisdictional items involved in filing with any of the above agencies. The complainant will be advised of: confidentiality, to representation of his choosing, the merits of the complaint, seeking a solution on an informal basis.

Section 3. INFORMAL RESOLUTION

The complainant will notify the EEO Officer of his/her complaint within 10 working days from the alleged discriminatory incident. The complainant and/or the EEO Officer will meet with the complainant's division administrator for informal discussion, investigation, and resolution of the situation.

Termination, demotion or any form of punishment or harassment against an employee for taking complainant action or against any person providing information in the resolution of such complaints, is illegal and will not be tolerated.

The complainant shall be advised of his right to file a formal complaint and to initiate the formal complaint procedure.

XIV. RECORDS AND REPORTS

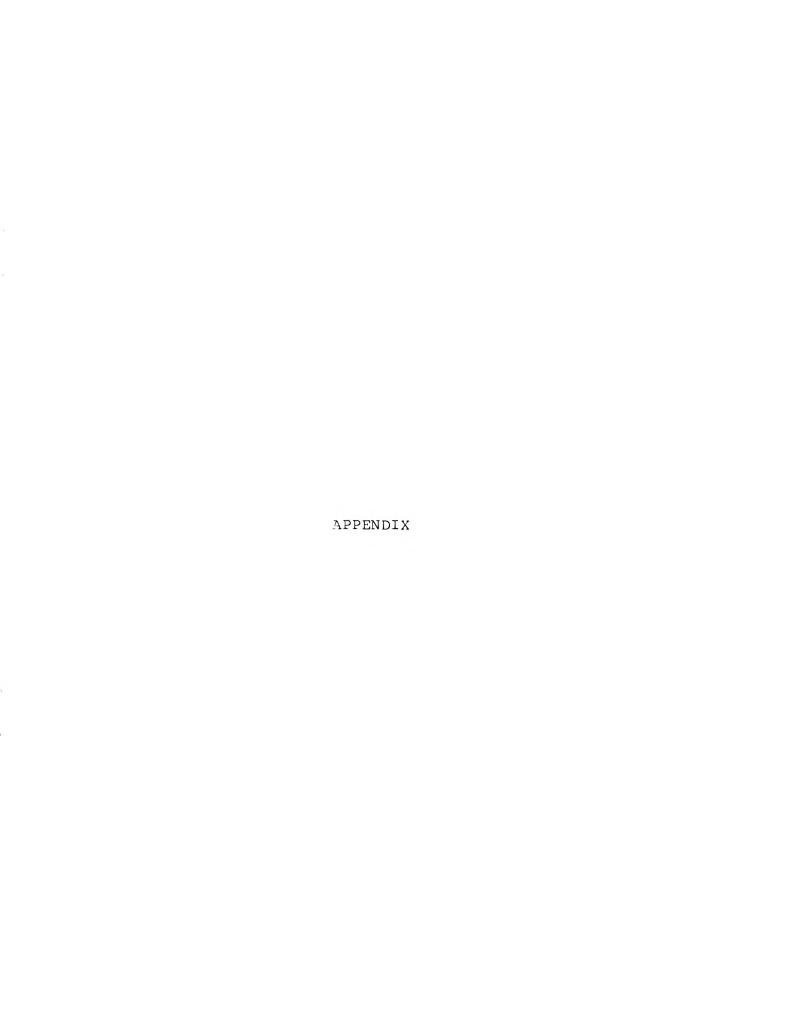
number of employees terminated, names (cross referenced with confid-

race, and job category.

entiality numbers), salaries
dates, reason for action, sex,

Goal: To audit, monitor, and evaluate the Department's Affirmative Action Plan progress on a continuing and regular basis.

	Action Plan progress on a	a continuing and regular basis.		
	Action Item	Responsible Official	Target Date	
1.	Affirmative Action Plan and semi-annual Affirmative Action Status reports to the EEO Bureau will be reviewed to assure accurate completion.	Executive Officer	July 30, 1976 semi-annually	
2.	The Department's Affirmative Action Plan will be reviewed and evaluated on a semiannual basis.	EEO Officer	July 30, 1976 semi-annually	
3.	A semi-annual Affirmative Action status report shall be submitted to the EEO Bureau. This report will current employees by minority group, sex, job category, and salary, work force availability minority group and sex work force availability, identification of underutilization areas, applicant flow, turnover, and all referral sources.	EEO Officer Personnel Officer	Six months after approval of plan (semi-annually)	
4.	Records of all reprimands, demotions, terminations, and layoffs will be kept for two years. They may include: Total	EEO Officer	Initiate June 30, 1976 (ongoing)	



EMPLOYMENT DISCRIMINATION REPORT

MAM	E OF COMPLAINANT	AGESEX
CUR	RENT POSITION	RACE/ETHNIC GROUP
1.	SPECIFY BASIS OF DISCRIMINATION:	
	RACE/COLOR GROUP RELIGION NATIONAL ORIGIN AGE EX-OFFENDER STATUS OTHER	MARITAL STATUS RECEIPT OF PUBLIC ASSISTANCE POLITICAL BELIEFS PHYSICAL HANDICAP MENTAL HANDICAP
2.	SPECIFY AREA OF DISCRIMINATION:	
	RECRUITMENT OR RECRUITMENT SELECTION PROMOTION DEMOTION OR DISCIPLINARY A TRANSFER TERMINATION OR LAYOFF RATES OF PAY OR OTHER FORM	CTION
	THE-JOB TRAINING OTHER	CLUDING APPRENTICESHIP AND/OR ON-
3.	REASONS FOR FAILURE OF THE INFOR	TION AND STATE BRIEFLY THE LIKELY MAL COMPLAINT PROCESS.
4.	NAME, POSITION, SEX, AND RACE/ET WITH DISCRIMINATORY PRACTICE:	HNIC GROUP OF EMPLOYEE(S) CHARGED
5.	SPECIFY WAYS IN WHICH EACH ABOVE CRIMINATED:	EMPLOYEE IS TO HAVE DIS-
5.	IF DISCRIMINATION IN SELECTION,	PROMOTION, OR TRANSFER IS ALLEGED:
	A. IDENTIFY POSITION APPLIED FO	R:
		NAME, SEX, AND RACE/ETHNIC GROUP. PPLICANTS APPLICATIONS AND/OR

D.	SPECIFY NAME, SEX, RACE/ETHNIC GROUP OF PERSON SELECTED FOR POSITION:
Ξ.	SPECIFY AND DOCUMENT CRITERIA ON WHICH THE SUCCESSFUL CANDID WAS FOUND TO BE BETTER QUALIFIED THAN THE COMPLAINANT:
F.	WAS THE PERSON SELECTED: PROMOTED OR TRANSFERRED INTERNALLY? HIRED FROM OUTSIDE THE DEPARTMENT?
G.	WAS THE COMPLAINANT OFFERED ANY OTHER POSITION: IF SO, SPEC JOB TITLE, GRADE LEVEL, RATE OF PAY:
IF	DISCRIMINATION IN TERMINATION IS ALLEGED.
	DISCRIMINATION IN TERMINATION IS ALLEGED: ATTACH COPIES OF COMPLAINANT'S EVALUATION FORM.
	ATTACH COPIES OF COMPLAINANT'S EVALUATION FORM.
А.	ATTACH COPIES OF COMPLAINANT'S EVALUATION FORM.
А.	ATTACH COPIES OF COMPLAINANT'S EVALUATION FORM. SPECIFY REASON(S) GIVEN FOR TERMINATION: SPECIFY HOW, AND BY WHOM, THE ABOVE REASONS WERE FOUND TO BE

8.	ATTACH COPIES OF EXTERNAL CHARGES FILED WITH STATE HUMAN RIGHTS BUREAU, OR UNITED STATES EQUAL EMPLOYMENT OPPORTUNITY COMMISSION.
9.	SPECIFY DEPARTMENT RESPONSE TO EXTERNAL CHARGES, IF ONE WAS FILED:
SIG	NATURE OF COMPLAINANT DATE

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Native American Statistics obtained from the Data User's Service of the Bureau of the Censes, U.S. Department of Commerce. These statistics were directly compiled by the Data User's Service from the 1970 Census.

		Native American	Native American
Code	Occupation	Male	Female
Profession	onal, Technical, and Kindred Workers:		
001	Accountants	4	3
002	Architects		
003	Computer Programmers		
004	Computer Systems Analysts		
005	Computer Specialists, N.E.C.		
011	Civil Engineers	17	
012	Electrical and Electronic Engineers		
013	Industrial Engineers		
014	Mechanical Engineers		
015	Metallurgical and Materials Engineers		
031	Lawyers		
032	Librarians	5	4
033	Archivists and Curators		
045	Chemists		
055	Operations and Systems Researchers and Analysts		
056	Personnel and Labor Relations Workers	5	8
075	Registered Nurses	4	28
091	Economists	10	
096	Social Scientists, N.E.C.		
141	Adult Education Teachers		5

		Native American	Native American
Code	<u>Occupation</u>	Male	Female
152	Draftsmen	20	
153	Electrical and Electronic Engineering Technicians		,
162	Engineering and Science Technicians, N.E.C.	14	6
173	Technicians, N.E.C.		
184	Editors and Reporters		!
190	Painters and Sculptors	5	5
191	Photographers		
192	Public Relations Men and Publicity Writers	14	
Managers	and Administrators, Except Farm:		
202	Bank Officers and Financial Managers	6	
216	Managers and Superintendents, Building		
225	Purchasing Agents and Buyers, N.E.C.		
233	Sales Managers, Except Retail Trade	5	
245	Managers and Administrators, N.E.C.	64	5
Sales Wor	rkers:		
270	Real Estate Agents and Brokers		
Clerical	and Kindred Workers:		
301	Bank Tellers		
305	Bookkeepers	13	41
315	Dispatchers and Starters, Vehicle	6	

		Native American	Native American
Code	Occupation	Male	Female
321	Estimators and Investigators, N.E.C.	15	12
325	File Clerks		34
330	Library Attendants and Assistants	6	5
332	Mail Handlers, except post office	6	
333	Messengers and Office Boys		
343	Computer and Peripheral Equipment Operators		
344	Duplicating Machine Operators		4
345	Keypunch Operators		
355	Office Machine Operators, N.E.C.		
360	Payroll and Timekeeping Clerks	4	5
363	Real Estate Appraisers	8	
372	Secretaries, N.E.C.	5	217
374	Shipping and Receiving Clerks	10	
376	Stenographers	-	36
381	Stock Clerks and Storekeepers	38	
385	Telephone Operators		14
391	Typists	6 .	170
394	Miscellaneous Clerical Workers	37	8
395	Not Specified Clerical Workers	32	63
Craftsme	en and Kindred Workers:		
405	Bookbinders		
410	Brickmasons and Stonemasons	12	
413	Cabinetmakers		

		Native American	Native American
Code	Occupation	Male	Female
415	Carpenters	171	10
424	Cranemen, Derrickmen, and Hoistmen	23	
430	Electricians	21	
436	Excavating, Grading, and Road Machine Operators	78	
452	Inspectors, N.E.C.	10	
461	Machinists	37	
470	Air Conditioning, Heating, and Refrigeration		
473	Automobile Mechanics	36	
481	Heavy Equipment Mechanics, Including Diesel	55	
484	Office Machine		
592	Miscellaneous Mechanics and Repairmen	65	25
510	Painters Construction and Maintenance	12	
520	Plasterers		
522	Plumbers and Pipefitters	43	
530	Pressmen and Plate Printers, Printing	5	
534	Roofers and Slaters	10	
535	Sheetmetal Workers and Tinsmiths		
545	Stationary Engineers		
552	Telephone Installers and Repairmen	10	
Operative	es, Except Transport:		
610	Checkers, Examiners, and Inspectors, Manufacturin	g <u>8</u>	5
612	Cutting Operatives, N.E.C.	4	
623	Garage Workers and Gas Station Attendants	50	4

		Native American	Native American
Code	Occupation	Male	Female
642	Oilers and Greasers, Exc. Auto	7	
643	Packers and Wrappers, Except meat and produce	14	25
645	Photographic Process Workers		
680	Welders and Flame Cutters	34	
690	Machine Operatives, Miscellaneous Specified	39	4
692	Machine Operatives, Not Specified		
694	Miscellaneous Operatives	28	12
706	Fork Lift and Tow Motor Operatives	18	
715	Truck Drivers	90	
755	Gardeners and Groundskeepers, Exc. Farm	13	4
770	Warehousemen, N.E.C.	4	
780	Miscellaneous Laborers	93	
Service	Workers, Except Private Household:		
902	Cleaners and Charwomen	22	40
903	Janitors and Sextons	205	22
922	Health Aides, Exc. Nursing	9	26
943	Elevator Operators		
961	Firemen, Fire Protection	5	
962	Guards and Watchmen	24	
964	Policemen and Detectives	85	
All Othe	r Occupations:		
999	All Other Occupations	2553	1521

Title 41, Chapter 26, R.C.M. 1947

- 41-2601. Definitions. (1) "Commissioner" means the commissioner of labor and industry.
- (2) "Employer" means any public or private employer.
- 41-2602. Denial of maternity leave unlawful. (1) It shall be unlawful for an employer or his agent:
- (a) to terminate a woman's employment because of her pregnancy, or
- (b) to refuse to grant to the employee a reasonable leave of absence for such pregnancy, or
- (c) to deny to the employee, who is disabled as a result of pregnancy, any compensation to which she is entitled as a result of the accumulation of disability or leave benefits accrued pursuant to plans maintained by her employer; provided that the employer may require disability as a result of pregnancy to be vertified by medical certification that the employee is not able to perform her employment duties, or
- (d) to retaliate against any employee who files a complaint with the commissioner under the provisions of this act, or
- (e) to require that an employee take a mandatory maternity leave for an unreasonable length of time.
- (2) Upon signifying her intent to return at the end of her leave of absence, such employee shall be reinstated to her original job or to an equivalent position with equivalent pay and accumulated seniority, retirement, fringe benefits, and other service credits unless, in the case of a private employer, the employer's circumstances have so changed as to make it impossible or unreasonable to do so.
- 41-2603. Complaint—how filed. A person claiming to be aggrieved by a violation of section 41-2602 may make, sign, and file a verified complaint with the commissioner of labor and industry which shall state the circumstances of the violation and the particulars thereof and shall contain such other information as may be required by the commissioner. In addition, the commissioner whenever he has reason to believe that section 41-2602 has been or is being violated, may issue a complaint. Within sixty (60) days of the receipt of a complaint the commissioner shall state his findings of fact and decision.
- If, upon all the evidence, the commissioner finds that a respondent has engaged in a violation of section 41-2602, he shall state his findings of fact and shall order the respondent to reinstate the complainant if she so desires and to pay to the complainant the damages resulting from the violation. If, upon all the evidence, the commissioner finds that the respondent has not engaged in a violation of section 41-2602, he shall state his findings of fact and shall dismiss the complaint.

41-2604. Enforcement. The commissioner or his authorized representatives may enter and inspect such place, question such employees, and investigate such fact, conditions, or matters as they consider appropriate, to determine whether any person has violated any provision of this act or any regulation issued hereunder or which may aid in the enforcement of the provisions of this act.

The commissioner or his authorized representatives may administer oaths and examine witnesses under oath, issue subpoenas, compel the attendance of witnesses, and the production of papers, books, accounts, records, payrolls, documents, and testimony, and take depositions and affidavits in any proceeding before the commissioner.

41-2605. Regulations. The commissioner shall make and revise administrative regulations to carry out the purposes of this act. Rule making under this act shall comply with the provisions of the Montana Administrative Procedure Act.

41-2606. Individual action. Nothing in this act shall preclude an individual from prosecuting a private action in the district court alleging violation of the provision of this act or any other act.

APPENDIX 4 - MONTANA RECRUITMENT SOURCES

- Section 1. Employment Service Offices and WIN Centers
- Section 2. Vocational-Technical Centers
- Section 3. Colleges and Junior Colleges
- Section 4. College Affiliated Groups
- Section 5. Urban Indian Alliances
- Section 6. Indian Reservations
- Section 7. Other Pecruitment Sources
- Section 8. Local Minority Groups
- Section 9. Local Women's Groups
- Section 10. Daily Newspapers
- Section 11. Weekly Newspapers
- Section 12. Weekly Newspapers on or adjacent to reservations

Section 1. LOCAL EMPLOYMENT SERVICE OFFICES

Ramie VanSteeland, Manager Anaconda Employment Service 416 East Park Anaconda, Montana 59711 Phone: 563-3444

Jack Boston, Director
Bozeman Employment Service
234 East Main
Bozeman, Montana 59715
Phone: 586-5455

Don Crail, Director
Cut Bank Employment Service
513 East Main Street
Cut Bank, Montana 59427
Phone: 873-2191

Roy Hagen, Director Glasgow Employment Service 238 Second Avenue South Glasgow, Montana 59230 Phone: 228-9369

Bill Cady, Director Great Falls Employment Serv. 1018 7th Street South Great Falls, Montana 59405 Phone: 761-1731 Clarence Nybo, Director Billings Employment Service 624 North 24th Street Billings, Montana 59101 Phone: 248-7371

Jack Sullivan, Director Butte Employment Service 206 West Granite Butte, Montana 59701 Phone: 792-0417

Paul Stahl, Director Dillon Employment Service 126 South Montana Dillon, Montana 59725 Phone: 683-5501

Alvin Fisher, Director Glendive Employment Service 211 South Kendrick Glendive, Montana 59330 Phone: 365-3314

William Lubke, Director Hamilton Employment Service 333 Main Street Hamilton, Montana 59840 Phone: 363-1822

Section 1. WIN CENTERS

Butte WIN-CEP Center Idaho and Mercury Street Butte, Montana 59701

Glasgow WIN Center Glasgow AFB Box 4696 Glasgow, Montana 59231

Kalispell WIN Center 37 lst Street West Kalispell, Montana 59901 Cut Bank WIN Center Box 837 Browning, Montana 59417

Helena WIN-CEP Center 529 North Warren Helena, Montana 59601

Billings WIN Center 2807 Montana Avenue Billings, Montana 59101

Section 2. VOCATIONAL-TECHNICAL CENTERS

Billings Vo-Tech Center Glenn Burgess, Director 3615 Montana Avenue Billings, Montana 59102 Phone: 248-7741

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Great Falls Vo-Tech Center James Carey, Director 1015 1st Avenue North Great Falls, Montana 59401 Phone: 761-5800

Missoula Technical Center T. E. Downey, Director 909 South Avenue West Missoula, Montana 59801 Phone: 728-2400 Butte Vo-Tech Center Dr. Joseph Sicotte, Director 404 South Wyoming Butte, Montana 59701 Phone: 792-4256

Helena Vo-Tech Center William Korizek, Director 1115 Roberts Street Helena, Montana 59061 Phone: 442-0060

Section 3. COLLEGES AND JUNIOR COLLEGES

Keith Clawson Placement Officer Northern Montana College Havre, Montana 59501 Phone: 26507821 Ext. 263

C. Thomas Messick, Director Career Placement Montana State University Bozeman, Montana 59715 Phone: 994-4353

Dr. Don Hjelmseth Career Planning and Placement Director of Placement Room 8, Main Hall Missoula, Montana 59801 Phone 243-2022

Paul Fasting Counseling and Placement Dawson Community College Glendive, Montana 59330 Phone: 365-3396

Jane Burnham Women's Resource Center University of Montana Missoula, Montana 59801 Phone: 243-4153

Sister Carol Ann Richlie College of Great Falls 1301 20th Street Great Falls, Montana 59401 Phone: 761-8210

Gus Stoltz Placement Director Montana College of Mineral Sciences and Technology Butte, Montana 59701 Phone: 792-8321

Mike Gallager Director of Teacher Placement Rocky Mountain College Billings, Montana 59101 Phone: 245-6151 Ext. 203

Victor Signori Director of Placement Eastern Montana College Billings, Montana 59101 Phone: 657-2366

Virgil Alme Western Montana College Dillon, Montana 59725 Phone: 683-7011

Victor Beneventi Director of Placement Carroll College Helena, Montana 59601 Phone: 442-3450

Flathead Valley Community College 15 First Street East Kalispell, Montana 59901 Phone: 755-5222

Mr. Vernon R. Kailey, President Miles City Community College 2715 Dickenson Miles City, Montana 59301 Phone: 232-3031

Section 4. COLLEGE AFFILIATED GROUPS

Ms. Jane Burnham
Women's Resource Center
University of Montana
Missoula, Montana 59801
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Afro-American Studies University of Montana Missoula, Montana 59801 Phone: 243-2651

Robert Peregoy
Native American Studies
Montana State University
Bozeman, Montana 59715
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Ms. Henrietta V. Whiteman, Director Native American Studies University of Montana Missoula, Montana 59801 Phone: 243-5831

Ms. Scottie Giebink
Focus on Women
Montana State University
Bozeman, Montana 59715
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Robert Conley Coordinator of Indian Culture Native American Studies Eastern Montana College Billings, Montana 59101 Phone: 657-2011

Section 5. URBAN INDIAN ALLIANCES

Trinka Michaelson, Director
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524 East Park
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Director
Billings
Billings
Phone: 5

Vera Garmann, Director
Montana North American
Indian Alliance
12 East Galena
Butte, Montana 59701
Phone: 723-4361

Leo Pocha, Director Helena Indian Alliance 436 North Jackson Helena, Montana 59601 Phone: 442-9334

Sherry Stadler, Director Qua Qui Corporation 508 Toole Avenue Missoula, Montana 59801 Phone: 728-0340 Director
Billings American Indian Council
23 South 27th
Billings, Montana 59101
Phone: 252-5821

James Contway, Director Hi-Line Indian Alliance 327 Main Street Havre, Montana 59501 Phone: 265-7827

Mary Kendall, Director Great Falls Indian Education Center 710 Central Avenue Great Falls, Montana 59401 Phone: 761-3165

Ernie Bighorn, Director
Indian Development and Educational
Alliance
504 Main
Miles City, Montana 59301
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Section 6. INDIAN RESERVATIONS

Rocky Boy Reservation Business Committee of Chippewa-Cree Tribe Rocky Boy Route Box Elder, Montana 59521 Phone: 395-2404

Blackfeet Reservation Earl Old Person, Chairperson Pat Stands, Chairperson Blackfeet Tribal Business Council Browning, Montana 59417 Phone: 338-5311

Fort Belknap Reservation Jack Plumage, President Fort Belknap Comm. College Fort Belknap Agency Harlem, Montana 59526 Phone: 353-2258

Fort Peck Reservation Norman Hollow, Chairperson Fort Peck Executive Board Assiniboine and Sioux Tribes of the Fort Peck Indian Reservation P.O. Box 1027 Poplar, Montana 59255 Phone: 768-3759

Flathead Reservation John Windy Boy, Chairperson Harold Mitchell Jr., Chairperson Confederated Salish and Kootenai Tribe Flathead Reservation Dixon, Montana 59831 Phone: 246-3595

> Crow Reservation Crow Tribal Council P.O. Box 170 Crow Agency, Montana 59022 Phone: 638-2671

Northern Cheyenne Allen Rowland, President Northern Cheyenne Tribal Council P.O. Box 153 Lame Deer, Montana 59043 Phone: 477-6240

Section 7. OTHER RECRUITMENT SOURCES

John Ault Social Services Director Montana State Prison Box 7 Deer Lodge, Montana 59722

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Lee Topash
Board of Directors
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League
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Gordon Fillinger
State Teacher Placement
Officer
Employment Security Division
Employment Security Building
Helena, Montana 59601

Steve Goldstein, Coordinator Montana State Low-Income Organization 436 North Jackson Helena, Montana 59601

Rocky Mountain Development Council Box 721 Helena, Montana 59601

Montana Association for Retarded Citizens Aage Hanson, Executive Director P.O. Box 625 Helena, Montana 59601

Leonard Smith, Director Native American Talent Bank Department of Community Affairs Capitol Station Helena, Montana 59601

Fred Barrett, Administrator Employment Security Division Employment Security Building Helena, Montana 59601

Patricia Clark
Career Education Coordinator
National Cooperative for Career
Education
School of Education
University of Montana
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Section 8. LOCAL MINORITY GROUPS

Yellowstone Ethnic and Low-Income Coalition Rev. Robert Freeman 34 Adams Billings, Montana 59101

Zane Strang
Bureau of Indian Affairs
Employment Assistance Spec.
316 North 26th Street
Billings, Montana 59101

Latinos Club c/o Ralph Gallardo 701 South 33rd Street Billings, Montana 59101

Montana Migrant Council c/o Rev. A. R. Vialpando 514 South 37th Street Billings, Montana 59101

Welfare Rights Organization c/o Ms. Somkid Yampradit 305 South 35th Street Billings, Montana 59101

Karen Fenton, Director
Human Resources Development
 Program
Confederated Salish Kootenai Tribes
Dixon, Montana 59831

Jessie James, President
Association of Montana Native
American Counselors
1808 Seventh Avenue North
Great Falls, Montana 59401

George Henkel, Executive Director Montana United Indian Assn. P.O. Box 786 Helena, Montana 59601 Bert Babby Federal Women's Program Coordinator for Indian Health Service 2409 Dahlia Lane Billings, Montana 59101

Billings American Indian Council c/o Ms. Edith Weisanen Northern Plains Craft Shop 2822 First Avenue North Billings, Montana 59101

James Gonzalez, President Montana Mexican Concilio Box 2031 Billings, Montana 59101

People's Betterment League c/o Ms. Bonnie Hoven 13 Prince Albert Billings, Montana 59101

Therese Hanway, Project Director Pride In Heritage Program 2825 Farragut, A-201 Butte, Montana 59701

Mary Kendall Opportunities Inc. 601 11th Street North Great Falls, Montana 59401

Merle Lucas Coordinator of Indian Affairs Department of Community Affairs 1424 Ninth Avenue Helena, Montana 59601

Tom Vander Veiden Bureau of Indian Affairs Helena Employment Assistance Office 638 Logan Helena, Montana 59601

Section 9. LOCAL WOMEN'S GROUPS

Joan Duncan Room 2 Power Block, South Annex University of Montana Helena, Montana 59601 Missoula, Montana 59801

Scottie Giebink Focus on Women Montana State University Bozeman, Montana 59715

Women's Resource Center University Center University of Montana

Section 10.

DAILY NEWSPAPERS

Billings Gazette 401 North Broadway Billings, Montana 59101

Montana Standard P.O. Box 627 Butte, Montana 59701

Ravalli Republic 232 Main Hamilton, Montana 59840

Independent Record P.O. Box 557 Helena, Montana 59601

Livingston Enterprise Livingston Montana 59047

Missoulian 502 North Higgins Missoula, Montana 59801 Bozeman Daily Chronicle 32 North Rouse Bozeman, Montana 59715

Great Falls Tribune 121 Fourth Street North Great Falls, Montana 59401

Havre Daily News 119 Second Havre, Montana 59501

Daily Inter Lake Kalispell Montana 59901

Miles City Star Miles City Montana 59301

Section 11. WEEKLY NEWSPAPERS

Anaconda Leader	Fallon County Times
Anaconda, Montana 59711	Baker, Montana 59313
Belt Valley Times	The Mountaineer
Belt, Montana 59412	Big Sandy, Montana 59520
Big Timber Pioneer	Billings Times
Big Timber, Montana 59011	Billings, Montana 59101
Montana Oil Journal	Western Livestock Reporter
Billings, Montana 59101	Billings, Montana 59101
Boulder Monitor	High Country
Boulder, Montana 59632	Bozeman, Montana 59715
Powder River Examiner	Cascade Courier
Broadus, Montana 59317	Cascade, Montana 59421
Liberty County Times	Chinook Opinion
Chester, Montana 59522	Chinook, Montana 59523
Choteau Acantha	Circle Banner
Choteau, Montana 59422	Circle, Montana 59215
Hungry Horse News	Columbus News
Columbia Falls, Montana 59912	Columbus, Montana 59019
Independent-Observer	The Searchlight
Conrad, Montana 59425	Culbertson, Montana 59218
Silver State Post	Tribune Examiner
Deer Lodge, Montana 59722	Dillon, Montana 59725
Ekalaka Eagle	Tobacco Valley News
Ekalaka, Montana 59324	Eureka, Montana 59917
Fairfield Times	Fairview News
Fairfield, Montana 59436	Fairview, Montana 59221
Forsyth Independent	River Press
Forsyth, Montana 59327	Fort Benton, Montana 59442
Ranger-Review	Montana Catholic Register
Glendive, Montana 59330	Great Falls, Montana 59401
Western News	Times-Clarion
Hamilton, Montana 59840	Harlowton, Montana 59036
Westmont Word	Hysham Echo
Helena, Montana 59601	Hysham, Montana 59038
Jordan Tribune	Kalispell Weekly News
Jordan, Montana 59337	Kalispell, Montana 59901

Rocky Mountain Informer Laurel Outlook Kalispell, Montana 59901 Laurel, Montana 59044 News-Argus Western News Lewistown, Montana 59457 Libby, Montana 59923 Park County News Phillips County News Livingston, Montana 59047 Malta, Montana 59538 Philipsburg Mail Plainsman Philipsburg, Montana 59858 Plains, Montana 59859 Plentywood Herald Carbon County News Plentywood, Montana 59254 Red Lodge, Montana 59068 Roundup Record-Tribune Daniels County Leader Roundup, Montana 59072 Scobey, Montana 59263 Shelby Promoter & Tribune Shelby Times Shelby, Montana 59474 Shelby, Montana 59474 Sidney Herald Judith Basin Press Sidney, Montana 59270 Stanford, Montana 59479 Northwest Tribune Mineral Independent Stevensville, Montana 59870 Superior, Montana 59872 Terry Tribune Sanders County Ledger Terry, Montana 59349 Thompson Falls, Montana 59873 Three Forks Herald Townsend Star Three Forks, Montana 59752 Townsend, Montana 59644 Spray The Madisonian Valier, Montana 59486 Virginia City, Montana 59755 Meagher County News Whitefish Pilot White Sulphur Spgs, MT 59645 Whitefish, Montana 59937 Jefferson Valley News Wibaux Pioneer-Gazette Whitehall, Montana 59759 Wibaux, Montana 59353

Winnett Times

Winnett, Montana 59087

Section 12. WEEKLY NEWSPAPERS ON OR ADJACENT TO RESERVATIONS

Ahchimowin Rocky Boy Reservation Box Elder, Montana 59521

Glacier Reporter Browning, Montana 59417

Cut Bank Pioneer Press Cut Bank, Montana 59427

Glasgow Courier Glasgow, Montana 59330

Camp Crier Fort Belknap Harlem, Montana 59526

Hi Line Herald 426 First Havre, Montana 59501

A'Thome Northern Cheyenne Press

Ronan Pioneer Ronan, Montana 59864

Herald News Wolf Point, Montana 59201 Blackfoot Journal Browning, Montana 59417

Western Breeze Cut Bank, Montana 59427

Charkoosta Flathead Reservation Dixon, Montana 59831

Hardin Herald 406 North Center Hardin, Montana 59034

Harlem News 26 Central Avenue East Harlem, Montana 59526

Milk River Free Press P.O. Box 1730 Havre, Montana 59501

Flathead Courier Lame Deer, Montana 59043 Polson, Montana 59860

> Mission Valley News St. Ignatius, Montana 59865

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